



BOARD OF GOVERNORS
Approved Minutes - Open Session

December 11, 2020, 8:10 a.m.

By Zoom Platform

Members

Geeta Sankappanavar, Chair
Joule Bergerson
Tavis Campbell – left during Item 7
Debby Carreau
Heather Christie-Burns
Cody Church
Frank Finley
Nancy Foster
Beverley Foy
Lara Gaede – left after Item 13
Lorinda Hammond
Mickail Hendi
Mark Herman
Pam Krause
Fauzia Lalani
Ed McCauley
Tanille Shandro
Helen Sunderland
Glenn Tibbles
Elaine Wong
Deborah Yedlin

Secretary

Susan Belcher

Scribe

Jaclyn Carter

Staff

Tasha Hodzic, Executive Assistant, Secretariat
Jyoti Myers, Governance Coordinator, Secretariat

Guests

Michael Hart, Vice-Provost (Indigenous Engagement) –
present for Item 15
Angelique Saweczko, Registrar – present for Item 13

Observers

Numerous university staff, students and members of
the public observed the meeting.

Management

Linda Dalgetty, Vice-President (Finance and Services)
William Ghali, Vice-President (Research)
Karen Jackson, General Counsel
Dru Marshall, Provost and Vice-President (Academic)
Nuvyn Peters, Vice-President (Advancement)

The Chair called the meeting to order at 8:17 a.m. and confirmed quorum.

1. Approval of the Agenda

Moved/Seconded

That the Agendas for the December 11, 2020 Board of Governors meeting be approved.

Carried

2. Conflict of Interest Declaration

Deborah Yedlin declared that she is a partner with Longview Communications that has been retained by MaRS and has facilitated meetings between MaRS executives and key members of the Calgary technology community and the University of Calgary, including Innovate Calgary.

3. Chair's Remarks

The Chair welcomed Mickail Hendi to his first meeting of the Board of Governors and thanked Beverly Foy for her service on the Board on this occasion of her last meeting.

The Chair then commented on the state of post-secondary institutions in Alberta generally, the impact of the COVID-19 and financial crises on the University, the response of the University in these unprecedented times and the extraordinary efforts of the entire University community.

4. Safety Moment

Documentation for this item was circulated with the Agenda. Linda Dalgetty presented this item.

Management spoke on the topic of Harassment and Violence Awareness Training, reporting on a new training course that is mandatory for all staff and Faculty at the University, which course was developed to strengthen the awareness and response of staff and Faculty if they are subject to or in the presence of workplace violence or harassment.

5. Approval of the Open Consent Agenda Items

Documentation for these items was circulated with the Agenda. The following Consent Agenda items were adopted:

5.1 **Approval of the October 16, 2020 Open Session Meeting Minutes**

That the Minutes of the Open Session of the Board of Governors meeting held on October 16, 2020 be approved.

Adopted

5.2 **UTI (Innovate Calgary) Annual Shareholders Consent Resolution**

That the Board of Governors, as the sole shareholder of University Technologies International Inc., approve the shareholder's resolutions set forth in Attachment 1.

Adopted

5.3 **Innovate Calgary Limited Partnership Agreement Amendment**

That the Board of Governors approve adding The Governors of the University of Calgary (UCalgary) as a limited partner of the UTI Limited Partnership and authorize the Vice-President, Finance and Services (the "Authorized Officer") to execute and deliver an agreement amending the UTI Limited Partnership Agreement to include UCalgary as a limited partner, and to execute and deliver all documents contemplated by such amending agreement, in each case in the form approved by the Authorized Officer, such approval to be conclusively evidenced by the execution and delivery of the amendment to the UTI Limited Partnership Agreement and the related documents by the Authorized Officer.

Adopted

The following Consent Agenda items were received by the Board for information:

5.4 Board Member Reports

- Report from the Chancellor and Board Member nominated by the Senate
- Report from the Board Members nominated by the Alumni Association
- Report from the Board Member nominated by The University of Calgary Faculty Association
- Report from the Board Member nominated by the Alberta Union of Provincial Employees, Local 52
- Report from the Board Member nominated by the Students' Union (including Students' Union Audited Financial Statements for the Year ended June 30, 2020)
- Report from the Board Member nominated by the Graduate Students' Association
- Report from the Board Member nominated by the General Faculties Council

5.5 Standing Committee Chair Reports:

- Audit
- Environment, Health, Safety and Sustainability
- Executive
- Finance and Property
- Human Resources and Governance
- Investment

6. Approval of the 2021-2022 Tuition and Fees

a. New Programs

Documentation for this item was circulated with the Agenda. Dru Marshall presented this item.

Highlights:

- Management presented the proposal to set the tuition rates for three new programs, highlighting that:
 - Tuition is set in accordance with a Tuition and Fees Regulation (TFR) and the TFR allows the Board to set an initial tuition rate for new programs and then dictates increases in subsequent years, so it is important to set the right starting tuition rate
 - In determining the rate, Management looks at the cost of delivery, rates for similar programs on and off campus, financing costs and debt burden relative to postgraduate earnings, and alignment with other programs
- Management then outlined the three new programs and the proposed tuition and fees for each
- In response to questions, Management explained:
 - That the Precision Health programs are open to Health Sciences students and present a way for these students to become more proficient in Precision Health, which is the new direction for the healthcare system
 - That there are no Canadian comparators for the Precision Health programs since they are first of their kind in Canada and Management anticipates that other institutions will follow, and in respect of a fully online offering, the University anticipates that most of its programs going forward will follow a blended format of online and face to face delivery
 - The enrolment expectations and targets for the three new programs

Moved/Seconded

That the Board of Governors approve the 2021-2022 domestic and international tuition rate and the 2022-2023 and 2023-2024 maximum international tuition rates for the Graduate Certificate in Precision Health and the Graduate Diploma in Precision Health, and the 2021-2022 domestic and international program fee and the 2022-2023 and 2023-2024 maximum international program fees for the Corporate Law Summer Institute, as presented to the Board, and as recommended by the Finance and Property Committee.

Carried**b. Existing Programs**

Documentation for this item was circulated with the Agenda. Dru Marshall, Tanille Shandro and Frank Finley presented this item.

Highlights:

- Management presented the proposal, reporting that considerable consultation was conducted, including several meetings with student leaders and undergraduate and graduate student town halls, resulting in the final proposal before the Board. Management expressed their appreciation for the hard work and engagement of the student leaders in the process.
- Management reminded the Board of the recent history of provincial funding, including funding cuts and the MacKinnon Report which called for a rebalancing of funding within the postsecondary system, encouraging less reliance on provincial funding, more user pay and the creation of alternate sources of revenue through entrepreneurial initiatives. In response to this, the provincial government ended the five-year freeze on tuition, allowing tuition increases for a limited number of years up to certain maximums under the TFR. In addition, the University is required to communicate up front to international students the maximum tuition they will pay over the entire term of their degree to provide financial predictability for these students.
- Management gave an overview of the current fiscal environment, including funding cuts, the provincial deficit, COVID-19 costs, system review uncertainties and the proposed performance-based budgeting model, which will create additional at-risk funding
- Management then presented on a number of other impacts on the University, including: labour uncertainties; budget cuts; future Campus Alberta Grant reductions; and potential changes through the Growth Through Focus vision, developed in response to the current and near term fiscal environment and potential system changes. Management noted that the University has adopted a shared approach to fiscal challenges among administrators, faculty and students, actions under which include restructuring, job losses, frozen salaries for the last six years and a tuition increase last year.
- Management then outlined in some detail the proposed tuition and fees, and commented on: the allowances under the TFR; the revenue that will be generated; U15 comparator data, noting that with the rare exception, the University will remain below the median of U15 tuition; and the increase in scholarships and bursaries over the past decade, including the portion of the tuition increase that will be allocated to these
- Tanille Shandro, Graduate Students Association (GSA) President, then gave a presentation from the perspective of graduate students, highlighting:
 - That graduate students understand the economic reality and the impact of COVID-19; however, they have two main concerns; the value of student experience and the impact on opportunities for graduate students in the current on-line environment and the disproportionate financial impact of COVID-19 on international students
 - Suggested changes to the Tuition Reinvestment Bursary; impacts specific to thesis-based students; the minimum living wage in Calgary and the fact that there is no minimum funding standard for Masters' students; sources of funding for graduate students; Mandatory Non-Instructional Fees increases being

imposed all at once; and a recognition for the waiver of campus recreation and athletics fees with a request for consultation and advance notice of the re-instatement of these fees for student planning purposes

- Frank Finley, Students' Union (SU) President, then gave a presentation from the perspective of undergraduate students, highlighting:
 - The difficult environment this year for undergraduate work opportunities; that this will be the second year of cumulative tuition and fee increases and will disproportionately impact and potentially push vulnerable students out of the system; that financial aid for students is insufficient and student debt in Alberta is significantly higher than Canadian averages, and grants and scholarships are stagnant; that the comparator data does not factor in available student aid and the cost of living; that there are other solutions to the University's budget cuts; that the University must do what is best for the University in spite of the government's position and raising tuition right now is not in the University's best interest
 - That the SU proposes that current tuition be maintained for one more year and that this time be used to find solutions that protect students, noting that the SU acknowledges that the burden of provincial cuts must be shared, but feels that students already carry a disproportionate amount of this burden
- Discussion included:
 - That, even with the proposed increases to domestic undergraduate tuition, tuition remains substantially lower than tuition rates at other institutions in the U15 and accessibility is maintained
 - That Alberta student loans have increased; however Alberta is the only province that does not factor in parental contributions, so provincial loan application numbers are not an indicator of increased need and repayment rates are likely connected to this, and whether steps could be taken to address how financial aid in Alberta is managed relative to other provinces
 - The province has provided a three-year window to re-balance tuition after five years of mandated freezes, and that predictability in this three-year period is controlled by the 7% maximum increase allowed and, after this period, the decision will be based on inflationary increases
 - That this is a difficult decision for the Board and a difficult situation for all involved, that the Board must balance the interests of multiple stakeholders and the long-term interests of the University in making this decision and that the University must balance its budget
 - It was emphasized that this issue has been considered extensively through town halls, discussions, consultations, and at the Board Committee level, before being brought to the Board
 - Governors:
 - Expressed that they hear and understand both students' and Management's positions on this matter and take all positions very seriously, and acknowledge the importance of students and that this is an extremely difficult decision and an extraordinary year
 - Expressed confidence that the balance to address a large budget cut is correct in this case, but that does not mean it has not been difficult
 - Spoke to student feedback to the proposal, noting that not a single student supported the tuition increases, they emphasized their inability to find employment this year, spoke to the value of the on-line education experience versus an in-person experience, are struggling with costs right now and feel their future is precariousness in this environment, and feel that the budget shortfalls could be made up in other ways
 - The Chair of the Finance and Property Committee (FPC) emphasized the seriousness of the University's financial situation and noted that everyone must contribute to the solutions and that the proposal is nuanced and balanced. He also reported that the conversation at FPC was broad and deep, that the

Committee also appreciates and understands that these are difficult times, and that ultimately the Committee felt this proposal was fair and reasonable and recommended it to the Board for approval.

- A Board member suggested postponing this decision to January after further discussion and a further exploration of other solutions to the budget cuts
- The Chair reiterated that the Board is legislatively required to set tuition, that the Board cannot delay this decision, and that the only reason this decision was delayed last year was because the budget and tuition announcements from the province were delayed. It was explained that the normal timeline for approving tuition is in December, after which the University rolls through its budget process and that delaying to January would make it increasingly difficult for the University to build a budget that is ready for approval by the Board in March.

Secretary's Note: A motion to postpone motions 1 and 2 until January 2021 was moved and seconded, which motion to postpone was defeated on a vote of the Board, and the Board proceeded with the original motions.

Motion 1:

Moved/Seconded

That the Board of Governors approve the tuition and fees for 2021-2022 as set out in the documents provided to the Board, and as recommended by the Finance and Property Committee.

Carried

Frank Finley, Tanille Shandro, Tavis Campbell, Mickail Hendi, Lorinda Hammond and Pam Krause opposed.

Motion 2:

Moved/Seconded

That the Board of Governors approve the maximum undergraduate international tuition fees for 2024-2025 as set out in the documents provided to the Board, and as recommended by the Finance and Property Committee.

Carried

Frank Finley, Tanille Shandro, Tavis Campbell, Mickail Hendi, Lorinda Hammond and Pam Krause opposed.

7. Approval of the 2021-2022 Residence Rates

Documentation for this item was circulated with the Agenda. Linda Dalgetty, Tanille Shandro and Frank Finley presented this item.

Highlights:

- Management provided an overview of the proposed residence rate increase for 2021-2022, explaining that:
 - The proposed increase will cover the majority of inflationary cost increases and will allow the University to maintain current operations, retain the value and benefits to students and remain competitive with properties close to the University. Costs are being managed in this environment and there have been significant reductions in staff in the residence area.
 - Ancillary Operations (AO) at the University includes residences, meal plans, and parking, that AO must be fully self-funded, and that there is no option to use other revenues, including tuition, to fund AO

- Consultation with students was conducted and discussions were productive. Management thanked students for their contributions to the discussions.
- Residence rates are set at market rates and benchmarked against other postsecondary institutions, the general market in Calgary and the Northwest quadrant market
- Tanille Shandro, Graduate Students Association President, then spoke from the perspective of graduate students, highlighting: the responsiveness of AO to concerns raised since the FPC meeting; the mechanism for advocating for graduate student residents' concerns through the GSA; that graduate students, except for those living in Varsity Courts, believe the proposal is reasonable, but expressed that it is unfortunate that these increases are coming at a time when available services are diminished due to the pandemic; that Varsity Courts residents do not feel the increases are reasonable and have major concerns about their accommodations and communications with AO
- Frank Finley, Students' Union President, then spoke from the perspective of undergraduate students, highlighting that: the Resident Students Association (RSA) is not fully functional at this time largely due to the pandemic; students continue to express concerns about WIFI issues, cleanliness and adequate communications; and students want greater clarity and transparency regarding a breakdown of residence costs
- Discussion included:
 - That the costs breakdown is shared with student leaders during the fees' consultation process and Management committed to a further discussion about this issue with student leaders
 - That the 15% incentive fund is a lever of control that AO can employ should the market change
 - The age and state of the buildings in Varsity Courts, and it was noted that the proposed rates for these residences are fully inclusive of all utilities, and with the credit on internet, they are well within market in spite of their age and lack of attractiveness
 - Concerns regarding adequate consultation with the RSA. It was explained that the formal consultation process for all fees involves the Tuition and Fees Consultation Committee (TFCC), not the RSA. Management committed to meeting with student leaders to discuss their concerns regarding the RSA.
 - The impact on the availability of student residences with the decommissioning of the Varsity Courts buildings and the transfer of some of the land to the University District development
 - The overwhelming opposition of undergraduate students to this proposal and the consultation with students about residences. Management reported that AO conducts two residence surveys each year, that these are voluntary, and that they address concerns such as cleanliness. In terms of direct consultation, there were six consultations held in which 168 students participated. Some of this feedback was communicated to the TFCC, which takes it very seriously. Other mechanisms, such as community advisors, some of whom are on the Board, were also highlighted, and it was explained that the University responds accordingly to positive and negative feedback.
- The Chair of the FPC commented on the importance of these issues and that the FPC had a thorough discussion about this proposal and the surrounding issues and recommended the proposal to the Board for approval
- The Chair emphasized the importance of the consultation process conducted before this item comes to the Board and the significant amount of time that Management and the students have spent considering and discussing these matters

Moved/Seconded

That the Board of Governors approve the Residence rates for 2021-2022 as set out in the documents provided to the Board, and as recommended by the Finance and Property Committee.

Carried

Frank Finley, Tanille Shandro, Mickail Hendi, Lorinda Hammond, Heather Christie-Burns and Pam Krause opposed.

8. Approval of the 2021-2022 Meal Plan Rates

Documentation for this item was circulated with the Agenda. Linda Dalgetty, Tanille Shandro and Frank Finley presented this item.

Highlights:

- Management presented the proposed meal plan rate increase for 2021-2022, advising that the increase is required to meet increased operating costs, including food and labour costs, that AO operates on a cost-recovery basis and that there are no other funds to support food services
- Management then gave an overview of the meal plans program at the University, noting that, in acknowledgement of students' significant financial pressures this year, the University is proposing to make Food Funds optional for the upcoming year, and then provided an overview of the consultation process for these rates
- Discussion included that:
 - Students have expressed concerns about the quality of the food, although noticeable improvements have been made, and although this is primarily the responsibility of Aramark, the University has control over its contract with Aramark. Management commented that the satisfaction survey showed an increase in satisfaction with the services at The Landing, and acknowledged that there are fewer choices available right now because there are fewer people on campus and variety is balanced against the number of people who purchase a meal plan in a given year.
 - Students have also expressed that they feel that there are fewer options for an increasing price and that removing the Food Funds limits options for students. Management explained that there is a net decrease to the 5 and 7-day meal plans given the removal of mandatory Food Funds and in spite of the 3% proposed increase, and that any Food Funds dollars funds not used remain on the UniCard as long as the individual is registered as a student and are usable throughout a student's degree.
 - Without the RSA fully functioning, consultation has been conducted on a one-on-one basis, which is less effective
 - In regards to the negative comments expressed about Aramark, Management commented that Aramark is a good, collaborative partner, that they provide an ombudsperson who responds to concerns about the meal plans, and that Aramark is a long-term provider who has invested in the University and is always open to feedback
 - Appreciation was expressed for the time and consideration put into this proposal and it was acknowledged that these are difficult decisions

Moved/Seconded

That the Board of Governors approve the Meal Plan rates for 2021-2022 as set out in the documents provided to the Board, and as recommended by the Finance and Property Committee.

Carried

Frank Finley, Tanille Shandro, Mickail Hendi and Lorinda Hammond opposed.

9. Approval of the 2021-2022 Parking Rates

Documentation for this item was circulated with the Agenda. Linda Dalgetty, Tanille Shandro and Frank Finley presented this item.

Highlights:

- Management provided an overview of the proposed increases to parking rates for 2021-2022, noting that the student parking rate for the exam period of half price with unlimited entries will be made permanent going forward and that the increase in fees for Varsity Courts parking is being phased in over three years
- Tanille Shandro, Graduate Students Association President, then spoke from the perspective of graduate students, highlighting: that graduate students are concerned about the cancellation of the UPass for the Fall 2020 and Winter 2021 terms, noting that more students are driving to campus because of the lack of transit options and paying hourly parking rates; the potential for graduate student-specific parking passes that better fit graduate student needs; and that advocacy with AO on behalf of graduate students is on-going
- Frank Finley, Students' Union President, then spoke from the perspective of undergraduate students, highlighting that; the SU is recommending a reduced parking rate for evenings and weekends, and the SU recognizes and thanks the University for the reduced student parking rate for exam periods
- Discussion included that:
- The UPass is a City of Calgary Transit issue, that none of the universities have subscribed this year because there are so few students commuting to campus daily, and that the University has arranged for single-use transit passes, which are appreciated by students
- The University has examined the cost of a reduced evening and weekend rate; however, citing SAIT as an example of an institution that offers this, in order to balance the discount, the daily rate is increased substantially, and the University would prefer to stay in the median in terms of price. Management committed to continue to consider this.

Secretary's Note: A Board member moved to divide the question; however, the motion did not receive a second and so it was not considered by the Board.

Moved/Seconded

That the Board of Governors approve the Parking rates for 2021-2022 as set out in the documents provided to the Board, and as recommended by the Finance and Property Committee.

Carried

Frank Finley and Mickail Hendi opposed. Lorinda Hammond abstained.

10. Approval of the Waiver of the Student Athletics Fee for the Winter 2021 Term

Documentation for this item was circulated with the Agenda. Dru Marshall presented this item.

Highlights:

- Management explained the proposal to waive the Athletics fee for students in the Winter 2021 term, reporting that this will save undergraduate students \$51.75 and graduate students \$25.88
- It was acknowledged that students are strongly in favour of this proposal

Moved/Seconded

That the Board of Governors approve the waiver of the Athletics fee for students for the Winter 2021 term, as presented to the Committee and as recommended by the Finance and Property Committee.

Carried**11. Continuation of Reserve for Copyright Matters**

Documentation for this item was circulated with the Agenda. Dru Marshall presented this item.

Highlights:

- Management presented the proposal, explaining that the reserve, in existence since 2012, is maintained to provide for the situation where the Copyright Board determines that Access Copyright (AC) tariffs are mandatory and retroactive
- Management noted that copyright is a complicated issue requiring the University to balance the rights of both users and producers of copyright materials and then discussed its copyright compliance requirements and the internal University processes for this
- Management then explained AC and the history and status of the litigation involving York University and the University's part in this, noting that Management is recommending that the reserve be maintained until the University knows the final decisions in the York cases

Moved/Seconded

That the Board of Governors continue to maintain a reserve of \$1.5M for potential costs associated with the University's copyright compliance strategy and that the reserve be reassessed annually.

Carried**12. Report from the President**

Ed McCauley presented this item.

The President reported on several recent activities and accomplishments, and expressed appreciation for the efforts of the entire University community over the Fall term, highlighting that:

- The United Way campaign closes today, and, with the community's support, the University is on target to achieve its goal
- Research InfoSource, an objective ranking determined by concrete numbers that are validated nationally, ranked the University sixth in the top 50 research universities in the country and number one or two in terms of dollars per graduate student, which is important for increasing funding for graduate students

- The Shanghai Index, another objective metric, named the Faculty of Kinesiology the number one sport science school in North America and eleventh in the world

13. 2020 Enrolment Report

Documentation for this item was circulated with the Agenda. Dru Marshall and Angelique Saweczko presented this item.

Highlights:

- Management presented the report, noting that the University is seeing the largest enrolment in its history right now, which is a tribute to the work of the Registrar and her team, student services and the Faculties, and the University is also experiencing some of the best retention rates in the country, with a current retention rate of 91% of high school students
- Management highlighted that:
 - Enrolment increased by 2.4% in Fall 2020 compared to Fall 2019 and then provided a breakdown of undergraduate, graduate, international undergraduate, international graduate, and indigenous student enrolment, noting that the University expects an increase in international graduate students in the Winter term from deferrals. Enrolment has steadily increased over the past five years, and the University is always slightly above target.
 - There has been a significant increase in the overall indigenous student numbers, and the diversity of the student body and how the Registrar's Office tracks key demographics was explained
 - Most Faculties are experiencing an increase in admissions averages
- In response to questions, it was explained that:
 - In regards to a potential loss of competitive advantage with the change in administration in the United States, so far there has not been a shift in inquiries from the U.S., and significant differences are normally observed when the U.S. dollar is stronger than the Canadian dollar, which exchange rate the Registrar monitors
 - In respect of the Faculty split of international undergraduate students, the majority of international students enrol in Arts, Science, Business and Engineering
 - In respect of the COVID-19 environment, the Registrar's Office has increased recruitment efforts for international students, setting a 15% target on the undergraduate side, and the University has developed several internationalization-at-home experiences to attract students in spite of travel restrictions
- Discussion included:
 - The potential for a longer-term on-line environment, hybrid program delivery models, the modularization of credentials and portability
 - The Chair commended the Registrar's Office for their efforts, especially in the wake of a financial and public health crisis, and celebrated the increase in Indigenous student registration and its connection to the University's Indigenous Strategy
- The Chair then commented that the University is a leader in credentialing and that there have been many conversations about how to mix online, in-person, and education-tourism models, and that this is part of what the University can consider as it brainstorms alternative revenue models

14. One Health at UCalgary Research Strategy

Secretary's Note: This item was withdrawn.

15. Indigenous Strategy Progress Report

Documentation for this item was circulated with the Agenda. Dru Marshall and Michael Hart presented this item.

Highlights:

- Management provided an update on the progress of the Indigenous Strategy, highlighting: the increase in Indigenous students and graduates; the increased supports for these students, including scholarships, awards and bursaries and efforts to ensure students feel welcomed on campus; increased Tri-Council funding; and increased self-identified Indigenous scholars
- Management commented that the successes of this strategy are only just beginning, commended Michael Hart and his team, and expressed thanks for the generous support of the Elders and the Indigenous community more broadly
- Discussion included:
 - A recognition from student leaders of the positive effects of the Indigenous Strategy on students
 - Whether specific concerns from the Indigenous community have been raised and addressed. It was explained that it is important to the University to find ways to address Indigenous students' concerns, such as through consultations, a Strategy Advising Circle, and the opportunity to directly approach the Vice-Provost (Indigenous Engagement), and that the community has noticed the positive changes that have been made.
 - Retention of Indigenous students and that, although retention is higher than in previous years, there is still long-term work to be done, that students need to see themselves in the curriculum and feel greater support from the institution, and that Indigenous students feel the pull of making both individual advances in their education and also advances in their own communities
 - Indigenous students' access to technology for remote learning and that some elements of Indigenous student access to technology and virtual connection to the campus are beyond the University's control, citing the Stoney Nakoda region and its access to IT, and that the University has made hardware available to Indigenous students

16. Other Business in the Open Session

There was no other business.

17. Motion to Adjourn the Open Session and Move into the Closed Session

Moved/Seconded

That the Board of Governors adjourn the Open Session and move into the Closed Session.

Carried

The Open Session was adjourned at 12:10 p.m.

Susan Belcher
University Secretary